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# **Ichigo** (2337)

# Additional Accounting Notes for the Twenty-First Annual Shareholder Meeting

- Business Report
  - Employee Stock Options
  - Controls to Ensure Appropriate Business Conduct
- Notes to the Consolidated Financial Statements
- Notes to the Parent Financial Statements

Pursuant to Japanese law and Article 14 of Ichigo's Articles of Incorporation, these Notes are posted on Ichigo's website at <a href="https://www.ichigo.gr.jp/en">www.ichigo.gr.jp/en</a>

## **Employee Stock Options**

1. Stock Options Issued as Compensation for Execution of Duties by Officers

		13th Stock Option Plan	
Date of resolution		January 13, 2015	
Nu	mber of stock options	1,180,700 units <sup>1</sup>	
Tyı	pe and number of shares	1,180,700 common shares (1 share per unit)	
Issu	ae price	N/A	
Exe	ercise price	JPY 382 per share	
Exercise period		January 14, 2017 – January 13, 2022	
Exercise conditions <sup>2</sup>			
ails	Directors (excluding Independent Directors)	Number of stock options: Number of shares: Number of holders:	287,700 units 287,700 shares 3
Holding Details	Independent Directors	Number of stock options: Number of shares: Number of holders:	12,000 units 12,000 shares 1
Hole	Statutory Executive Officers (excluding those who are Directors)	Number of stock options: Number of shares: Number of holders:	77,000 units 77,000 shares 6

<sup>&</sup>lt;sup>1</sup> Of the total stock options 376,700 units have been issued to Officers. (No units have been exercised in the fiscal year ending February 2021.)

## <sup>2</sup> Exercise Conditions

- (i) Any person who is allotted stock options is required to remain in the position of Director, Statutory Executive Officer, or employee of Ichigo, or Director, Statutory Executive Officer, Auditor or employee of Ichigo's subsidiaries and other similar positions until the rights are exercised, except for retirement due to expiration of term, mandatory retirement, and other cases approved by the Board of Directors.
- (ii) Pledges and other disposition of stock options are not permitted.
- (iii) If a person who is allotted stock options should become deceased, the heir may exercise the rights subject to the conditions provided for in the Stock Options Allotment Agreement as described in (iv).
- (iv) Other conditions are subject to the Stock Options Allotment Agreement entered into between Ichigo and recipient of stock options pursuant to the resolution of Ichigo's Board of Directors.

		14th Stock Option Plan	
Date of resolution		January 13, 2016	
Nu	mber of stock options	1,133,700 units <sup>1</sup>	
Ty	pe and number of shares	1,133,700 common shares (1 share per unit)	
Iss	ue price	N/A	
Exe	ercise price	JPY 474 per share	
Exercise period		January 14, 2018 – January 13, 2023	
Exercise conditions <sup>2</sup>			
ails	Directors (excluding Independent Directors)	Number of stock options: Number of shares: Number of holders:	215,000 units 215,000 shares 3
Holding Details	Independent Directors	Number of stock options: Number of shares: Number of holders:	24,000 units 24,000 shares 3
Hold	Statutory Executive Officers (excluding those who are also Directors)	Number of stock options: Number of shares: Number of holders:	179,000 units 179,000 shares 8

<sup>&</sup>lt;sup>1</sup> Of the total stock options 418,000 units have been issued to Officers. (No units have been exercised in the fiscal year ending February 2021.)

- (i) Any person who is allotted stock options is required to remain in the position of Director, Statutory Executive Officer, or employee of Ichigo, or Director, Statutory Executive Officer, Auditor or employee of Ichigo's subsidiaries and other similar positions until the rights are exercised, except for retirement due to expiration of term, mandatory retirement, and other cases approved by the Board of Directors.
- (ii) Pledges and other disposition of stock options are not permitted.
- (iii) If a person who is allotted stock options should become deceased, the heir may exercise the rights subject to the conditions provided for in the Stock Options Allotment Agreement as described in (iv).
- (iv) Other conditions are subject to the Stock Options Allotment Agreement entered into between Ichigo and recipient of stock options pursuant to the resolution of Ichigo's Board of Directors.

<sup>&</sup>lt;sup>2</sup> Exercise Conditions

		15 <sup>th</sup> Stock Option Plan	
Dat	te of resolution	January 13, 2017	
Nu	mber of stock options	1,612,600 units <sup>1</sup>	
Tyı	pe and number of shares	1,612,600 common shares (1 share per unit)	
Issu	ue price	N/A	
Exe	ercise price	JPY 423 per share	
Exercise period		January 14, 2020 – January 13, 2025	
Exercise conditions <sup>2</sup>			
ails	Directors (excluding Independent Directors)	Number of stock options: Number of shares: Number of holders:	260,000 units 260,000 shares 3
Holding Details	Independent Directors	Number of stock options: Number of shares: Number of holders:	60,000 units 60,000 shares 4
Hold	Statutory Executive Officers (excluding those who are also Directors)	Number of stock options: Number of shares: Number of holders:	267,000 units 267,000 shares 8

<sup>&</sup>lt;sup>1</sup> Of the total stock options 587,000 units have been issued to Officers. (No units have been exercised in the fiscal year ending February 2021.)

- (i) Any person who is allotted stock options is required to remain in the position of Director, Statutory Executive Officer, or employee of Ichigo, or Director, Statutory Executive Officer, Auditor or employee of Ichigo's subsidiaries and other similar positions until the rights are exercised, except for retirement due to expiration of term, mandatory retirement, and other cases approved by the Board of Directors.
- (ii) Pledges and other disposition of stock options are not permitted.
- (iii) If a person who is allotted stock options should become deceased, the heir may exercise the rights subject to the conditions provided for in the Stock Options Allotment Agreement as described in (iv).
- (iv) Other conditions are subject to the Stock Options Allotment Agreement entered into between Ichigo and recipient of stock options pursuant to the resolution of Ichigo's Board of Directors.

<sup>&</sup>lt;sup>2</sup> Exercise Conditions

		16th Stock Option Plan	
Dat	te of resolution	January 12, 2018	
Nu	mber of stock options	1,563,800 units <sup>1</sup>	
Ty	be and number of shares	1,563,800 common shares (1 share per unit)	
Issu	ue price	N/A	
Exe	ercise price	JPY 519 per share	
Exercise period		January 13, 2021 – January 12, 2026	
Exercise conditions <sup>2</sup>			
ails	Directors (excluding Independent Directors)	Number of stock options: Number of shares: Number of holders:	218,700 units 218,700 shares 3
Holding Details	Independent Directors	Number of stock options: Number of shares: Number of holders:	67,500 units 67,500 shares 5
Hol	Statutory Executive Officers (excluding those who are also Directors)	Number of stock options: Number of shares: Number of holders:	253,200 units 253,200 shares 8

<sup>&</sup>lt;sup>1</sup> Of the total stock options 539,400 units have been issued to Officers. (No units have been exercised in the fiscal year ending February 2021.)

- (i) Any person who is allotted stock options is required to remain in the position of Director, Statutory Executive Officer, or employee of Ichigo, or Director, Statutory Executive Officer, Auditor or employee of Ichigo's subsidiaries and other similar positions until the rights are exercised, except for retirement due to expiration of term, mandatory retirement, and other cases approved by the Board of Directors.
- (ii) Pledges and other disposition of stock options are not permitted.
- (iii) If a person who is allotted stock options should become deceased, the heir may exercise the rights subject to the conditions provided for in the Stock Options Allotment Agreement as described in (iv).
- (iv) Other conditions are subject to the Stock Options Allotment Agreement entered into between Ichigo and recipient of stock options pursuant to the resolution of Ichigo's Board of Directors.

<sup>&</sup>lt;sup>2</sup> Exercise Conditions

		17th Stock Option Plan	
Date of resolution		January 11, 2019	
Nu	mber of stock options	1,644,500 units <sup>1</sup>	
Ty	oe and number of shares	1,644,500 common shares (1 share per unit)	
Issi	ue price	N/A	
Exe	ercise price	JPY 432 per share	
Exercise period		January 12, 2022 – January 11, 2027	
Exercise conditions <sup>2</sup>			
ails	Directors (excluding Independent Directors)	Number of stock options: Number of shares: Number of holders:	177,300 units 177,300 shares 3
Holding Details	Independent Directors	Number of stock options: Number of shares: Number of holders:	67,500 units 67,500 shares 5
Hol	Statutory Executive Officers (excluding those who are also Directors)	Number of stock options: Number of shares: Number of holders:	255,200 units 255,200 shares 8

<sup>&</sup>lt;sup>1</sup> Of the total stock options 500,000 units have been issued to Officers.

- (i) Any person who is allotted stock options is required to remain in the position of Director, Statutory Executive Officer, or employee of Ichigo, or Director, Statutory Executive Officer, Auditor or employee of Ichigo's subsidiaries and other similar positions until the rights are exercised, except for retirement due to expiration of term, mandatory retirement, and other cases approved by the Board of Directors.
- (ii) Pledges and other disposition of stock options are not permitted.
- (iii) If a person who is allotted stock options should become deceased, the heir may exercise the rights subject to the conditions provided for in the Stock Options Allotment Agreement as described in (iv).
- (iv) Other conditions are subject to the Stock Options Allotment Agreement entered into between Ichigo and recipient of stock options pursuant to the resolution of Ichigo's Board of Directors.

<sup>&</sup>lt;sup>2</sup> Exercise Conditions

		18th Stock Option Plan	
Date of resolution		October 14, 2020	
Nu	mber of stock options	1,988,000 units <sup>1</sup>	
Tyı	be and number of shares	1,988,000 common shares (1 share per unit)	
Issu	ıe price	N/A	
Exe	ercise price	JPY 340 per share	
Exercise period		October 15, 2023 – October 14, 2028	
Exercise conditions <sup>2</sup>			
sils	Directors (excluding Independent Directors)	Number of stock options: Number of shares: Number of holders:	240,000 units 240,000 shares 3
Holding Details	Independent Directors	Number of stock options: Number of shares: Number of holders:	75,000 units 75,000 shares 5
loH	Statutory Executive Officers (excluding those who are also Directors)	Number of stock options: Number of shares: Number of holders:	218,000 units 218,000 shares 8

<sup>&</sup>lt;sup>1</sup> Of the total stock options 533,000 units have been issued to Officers.

- (i) Any person who is allotted stock options is required to remain in the position of Director, Statutory Executive Officer, or employee of Ichigo, or Director, Statutory Executive Officer, Auditor or employee of Ichigo's subsidiaries and other similar positions until the rights are exercised, except for retirement due to expiration of term, mandatory retirement, and other cases approved by the Board of Directors.
- (ii) Pledges and other disposition of stock options are not permitted.
- (iii) If a person who is allotted stock options should become deceased, the heir may exercise the rights subject to the conditions provided for in the Stock Options Allotment Agreement as described in (iv).
- (iv) Other conditions are subject to the Stock Options Allotment Agreement entered into between Ichigo and recipient of stock options pursuant to the resolution of Ichigo's Board of Directors.

<sup>&</sup>lt;sup>2</sup> Exercise Conditions

# 2. Stock Options Issued for Compensation for Execution of Duties by Officers and Employees during the Current Fiscal Year

		18 <sup>th</sup> Stock Option Plan	
Dat	te of resolution	October 14, 2020	
Nu	mber of stock options	2,000,000 units <sup>1</sup>	
Тур	oe and number of shares	2,000,000 common shares (1 share per unit)	
Issu	ue price	N/A	
Exercise price		JPY 340 per share	
Exercise period		October 15, 2023 – October 14, 2028	
Exercise conditions <sup>2</sup>			
; Details	Employees (excluding those who are Directors and Statutory Executive Officers)	Number of stock options: Number of shares: Number of holders:	1,446,000 units 1,446,000 shares 214
Holding	Directors and Employees of Subsidiaries	Number of stock options: Number of shares: Number of holders:	21,000 units 21,000 shares 3

<sup>&</sup>lt;sup>1</sup> Of the total stock options 1,467,000 units have been issued to employees.

- (i) Any person who is allotted stock options is required to remain in the position of Director, Statutory Executive Officer, or employee of Ichigo, or Director, Statutory Executive Officer, Auditor or employee of Ichigo's subsidiaries and other similar positions until the rights are exercised, except for retirement due to expiration of term, mandatory retirement, and other cases approved by the Board of Directors.
- (ii) Pledges and other disposition of stock options are not permitted.
- (iii) If a person who is allotted stock options should become deceased, the heir may exercise the rights subject to the conditions provided for in the Stock Options Allotment Agreement as described in (iv).
- (iv) Other conditions are subject to the Stock Options Allotment Agreement entered into between Ichigo and recipient of stock options pursuant to the resolution of Ichigo's Board of Directors.
- 3. Other Material Matters regarding Stock Options

N/A

<sup>&</sup>lt;sup>2</sup> Exercise Conditions

## **Controls to Ensure Appropriate Business Conduct**

Pursuant to Article 416 of the Company Law and Article 112 of the Enforcement Regulation of the Company Law, Ichigo's Board of Directors approved and enacted a "Basic Policy for the Establishment of Structure of Internal Controls," with details shown below. Pursuant to Article 14 of Ichigo's Articles of Incorporation, Ichigo has made this policy available on its corporate website: www.ichigo.gr.jp/en/ir/management policies/internal controls.html

1. Internal Controls to Ensure that Statutory Executive Officers and Employees Execute Their Duties in Full Compliance with Japanese Law and Ichigo's Articles of Incorporation (Article 416, Paragraph 1, Item 1 of the Company Law, Article 112, Paragraph 2, Item 4 of the Enforcement Regulation of the Company Law)

## Overview

- (1) The Board of Directors complies with relevant laws and regulations, the Articles of Incorporation, resolutions adopted at shareholders' meetings, Ichigo's mission, Ichigo's Code of Corporate Ethics, and Ichigo's Code of Conduct in making its decisions and delegating daily management to the Statutory Executive Officers, that in turn supervise employees within their respective delegated areas of management. The Board of Directors supervises the Statutory Executive Officers by receiving periodic reports on the status of business execution. The Audit Committee audits the performance of duties for both Statutory Executive Officers and employees.
- (2) The Board of Directors sets internal rules, establishes relevant divisions and appoints Statutory Executive Officers, and engages external experts with respect to establishing compliance, financial reporting controls, internal audit, prevention of dealings with anti-social forces, and prevention of insider trading.

#### Status

- (1) The Board of Directors is comprised of five independent and four internal Directors, and had a total of 9 meetings during FY21/2 with a 100% attendance rate. Statutory Executive Officers make decisions and/or seek board approval through board proposals, and report their activities to the Board of Directors at least quarterly. The Audit Committee is comprised of three Independent Directors, and held a total of 19 meetings during FY21/2 with a 100% attendance rate.
- (2) (a) Compliance The Compliance Committee held two meetings to deliberate material compliance matters and conducted training sessions based on the company's Code of Corporate Ethics and Code of Conduct. A whistle-blowing system exists, including the ability to directly notify an external lawyer.
- (b) Financial Reporting Controls The President and Statutory Executive Officers of each division and subsidiary work to ensure compliance with internal controls and the evaluation thereof.
- (c) Internal Audit Department The objective of the Internal Audit Department for FY21/2 was to contribute to management level decision-making through a group-wide, risk-based approach along with the Audit Committee and auditors of subsidiaries. Specifically, the Internal Audit Department examined the execution of management duties, the status of investment securities, and the status of information management.

- (d) Prevention of Dealings with Anti-Social Forces Ichigo has written manuals on how to handle Anti-Social Forces as well as rules that require Anti-Social Force clauses to be included in contracts. Furthermore, Ichigo works with the Tokyo Metropolitan Police Department and other external experts in conducting due diligence of business counterparties. (See "System Against Anti-Social Forces.")
- (e) Prevention of Insider Trading Through its internal rules on the management of insider information, Ichigo strictly manages all critical corporate information and ensures proper disclosure thereof. Internal rules require that all officers and employees must pre-clear any transaction in designated securities with the Statutory Executive Officer of their respective divisions.
- 2. Systems to Ensure Proper Storage and Management of Information Required for Execution of Duty by Statutory Executive Officers (Article 112, Paragraph 2, Item 1 of the Enforcement Regulation of the Company Law)

#### Overview

Ichigo has internal rules with respect to the creation, management, and storage of information and documents pertaining to the execution of duties by Statutory Executive Officers. Ichigo remains fully compliant with all relevant laws and regulations.

## **Status**

Handling of information is stipulated in the Information Management Policy and handling of documents is stipulated in the Document Management Policy, and all officers and employees conduct business in full compliance with both policies.

3. Risk Management Policies and Systems (Article 112, Paragraph 2, Item 2 of the Enforcement Regulation of the Company Law)

#### Overview

Ichigo's policy is that the Statutory Executive Officer of each division is responsible for the compliance of respective business operations and for managing business risks. In addition, a Chief Risk Officer has been appointed and a Risk Management Division established in order to ensure a proper risk management framework exists across the entire group and to deal with any significant risks that arise. Ichigo's risk management framework also prescribes how to respond to any loss of basic business functions as a result of natural disasters or accidents.

#### Status

Ichigo continually monitors business execution and the risk thereof, and the Chief Risk Officer reports monitoring results to the Board. Ichigo has business continuity plans that specify how to recover from natural disasters and accidents, and all officers and employees are fully aware of these plans.

4. Systems to Ensure Effective Execution of Duties by Statutory Executive Officers (Article 112, Paragraph 2, Item 3 of the Enforcement Regulation of the Company Law)

#### Overview

Ichigo provides for efficient and agile execution of duties by establishing clarity with respect to scope of responsibilities and associated authority. Ichigo sets business plans and monitors progress based on the group's management philosophy and mission, annual group policies, and annual business targets. Furthermore, Ichigo holds a regular Senior Management Meeting comprised of the Chairman, President, Executive Vice President, and representatives of each subsidiary to evaluate and make decisions on material business matters.

#### <u>Status</u>

Statutory Executive Officers execute their duties within their respective delegated scopes of responsibilities without any undue overlap or negligence. For FY21/2, Statutory Executive Officers set their business policies and targets in accordance with the <a href="Lchigo 2030">Lchigo 2030</a> long-term vision announced in April 2019 and successfully achieved these targets. The Head of Finance provides analytic support to the Senior Management Meeting to support its effectiveness as a forum for vigorous discussion and review of key business issues.

5. Audit Committee and Audit Systems (Article 416, Paragraph 1, Item 1 of the Company Law, Article 112, Paragraph 1, Items 1~7 of the Enforcement Regulation of the Company Law)

#### Overview

- (1) Ichigo appoints Directors and employees that assist the Audit Committee in the execution of its duties. Such Directors and employees are carry out their duties independent from the Board of Directors, other Directors, and Statutory Executive Officers, with any change in appointment requiring the authorization of the Audit Committee.
- (2) Audit Committee Members attend important meetings, and can request explanations from officers and employees as well as view all related materials.
- (3) Officers and employees must report to the Audit Committee or Audit Committee Members matters that have material impact on the business and financial situation of Ichigo. Any person making such report shall not receive disadvantageous treatment for making such report.
- (4) The Audit Committee maintains a close relationship with the Internal Audit Department by discussing audit plans and receiving reports on audit results. The Audit Committee also receives periodic reports from the Independent Auditor as well as exchanges views on any material audit matters.
- (5) The Audit Committee holds meetings with Audit Committee Members and auditors of subsidiaries, attends important meetings at subsidiaries, and receives explanations and reports from subsidiaries in order to assess the appropriate execution of duties by Directors and Statutory Executive Officers of subsidiaries.
- (6) The Audit Committee, at its sole discretion, can appoint external specialists necessary for the execution of audits and can request that Ichigo bear associated costs.

#### **Status**

- (1) In accordance with internal rules pertaining to Directors and employees assisting in the duties of the Audit Committee, Ichigo has appointed several employees to assist the Audit Committee and has ensured their independence. Furthermore, the prior consent from the Audit Committee has been sought for any organizational or compensation matter with respect to these appointed individuals.
- (2) In accordance with Audit Committee Rules, the Audit Committee attended important management meetings and received explanations as well as reviewed any relevant materials. In addition, officers and employees have made all required reporting to the Audit Committee, and no disadvantageous treatment has resulted from such reporting.
- (3) The Audit Committee approved internal audit plans and received reports on the results of audits. Furthermore, the Audit Committee has received periodic reports from the external auditor and has engaged in discussion of material audit matters.
- (4) The Audit Committee holds two liaison meetings a year with Audit Committee Members and auditors of subsidiaries, and receives explanations and reports from the officers and employees of subsidiaries.
- (5) The Audit Committee has requested that Ichigo bear the costs associated with auditing of subsidiaries.
- 6. Systems to Ensure Fully Appropriate Business Activities by Ichigo and its Subsidiaries (Article 112, Paragraph 2, Item 5 of the Enforcement Regulation of the Company Law)

#### Overview

- (1) Ichigo and all subsidiaries share Ichigo's Management Philosophy, Code of Corporate Ethics, and Code of Conduct, and have executed a management agreement requiring that they work collaboratively in dealing with corporate governance, compliance, risk management, and prevention of dealings with Anti-Social Forces.
- (2) Ichigo has appointed a Statutory Executive Officer and established a Corporate Operations Division responsible for monitoring business activities of subsidiaries, and requires each subsidiary to provide business reports.
- (3) With respect to any transaction with Ichigo Trust Pte. Ltd., the major shareholder of Ichigo, Ichigo takes special care to protect the interests of minority shareholders by having the Board of Directors evaluate the purpose, process, and price of any such transactions and ensure that they contribute to increasing Ichigo's corporate value and protect all Ichigo shareholders.
- (4) Ichigo supports, advises, and manages its subsidiaries to ensure their business activities are fully compliant with the Company Law. Ichigo oversees appropriate business conduct of subsidiaries by receiving periodic reports with respect to their business operations as well as execution of duties by Directors and officers.

(5) Through its internal rules on the management of insider information, Ichigo strictly manages all critical corporate information and ensures proper disclosure thereof. Internal rules require that all officers and employees must pre-clear any transaction in designated securities with the Statutory Executive Officer of their respective divisions.

## Status

(1) Structure to Ensure that Ichigo Subsidiaries Execute Their Duties in Compliance with Laws and Regulations and Ichigo's Articles of Incorporation

The Boards of each subsidiary have approved a "Basic Policy for the Establishment of Structure of Internal Controls," pursuant to the one established by Ichigo. Audit Committee Members and internal auditors of respective subsidiaries attend Board of Directors meetings as well as any other important management meetings and examine related materials to ensure Directors and officers are executing their duties in compliance with laws and regulations, and Ichigo's Articles of Incorporation.

(2) Structure for Ichigo Subsidiaries to Report to Ichigo on the Execution of Their Duties

The President receives a report every three months from the presidents of each subsidiary with respect to business operations and the execution of duties by Directors and officers.

(3) Structure of Risk Management at Ichigo Subsidiaries

Each subsidiary monitors business risks pursuant to their respective risk management policies, and reports results to Ichigo's Risk Management Division. The Head of Ichigo's Risk Management Division, in turn, reports this information to Ichigo's Board. The Chief Risk Officer provides the Board of Directors with a comprehensive update on the status of group-wide risk management.

(4) Structure to Ensure Efficient Execution of Duties at Ichigo Subsidiaries

Each subsidiary has policies in place to ensure clarity of scope of
responsibilities, with management decisions being made in line with such
policies, therefore resulting in the efficient execution of duties.

Reference: Establishment and Status of Internal Structures to Prevent Dealings with Anti-Social Forces

As part of its internal control systems, Ichigo has established an internal structure to prevent dealings with Anti-Social Forces:

- (1) Ichigo and its subsidiaries have clear policies on preventing dealings with Anti-Social Forces stipulated within its Code of Corporate Ethics.
- (2) Ichigo has appointed the Executive Vice President and the Corporate Operations Division as being responsible in handling requests from Anti-Social Forces, and also receives advice on this issue from external legal counsel. Furthermore, Ichigo augments its efforts in this area by collaborating with external experts such as the Organized Crime Control Division of the Tokyo Metropolitan Police Department, the Marunouchi Police Station, and the National Center for Removal of Criminal Organizations.
- (3) Ichigo's Statutory Executive Officer (Corporate Operations) centrally manages group-wide information pertaining to Anti-Social Forces.

- (4) Under no circumstance will Ichigo heed to the request from an Anti-Social Force, and working together with external experts Ichigo shall firmly reject any request. All contracts with external parties will include language that aims to prevent dealings with Anti-Social Forces. Ichigo will terminate business relationships with any existing counterparty that is identified as being an Anti-Social Force.
- (5) All officers and employees of Ichigo and subsidiaries receive compliance training, and are made fully aware of their obligation to prevent dealings with Anti-Social Forces and escalate any concerns on this matter.

## **Notes to the Consolidated Financial Statements**

## I. Material Matters for Preparation of the Consolidated Financial Statements

## A. Scope of Consolidation

1. Consolidated Subsidiaries

Number of consolidated subsidiaries: 54

## Major Consolidated Subsidiaries

Ichigo Investment Advisors Co., Ltd.

Ichigo Estate Co., Ltd.

Ichigo ECO Energy Co., Ltd.

Ichigo Owners Co., Ltd.

Ichigo Land Shinchiku Co., Ltd.

Ichigo Real Estate Services Fukuoka Co., Ltd.

Ichigo Marché Co., Ltd.

Miyako City Co., Ltd.

Centro Co., Ltd.

Storage Plus Corporation

Ichigo Animation KK

Hakata Hotels Inc.

One investment partnership has been added to the scope of consolidation, because Ichigo newly acquired stake in the partnership during FY21/2.

One investment partnership has been added to the scope of consolidation, because it was established in FY21/2.

One investment partnership has been excluded from the scope of consolidation, because its materiality decreased during FY21/2.

2. Major Non-Consolidated Subsidiaries

N/A

3. Reason Why Some Companies Were Not Classified as Subsidiaries Despite the Possession of a Majority of their Voting Rights

N/A

## **B.** Equity-Method Accounting

1. Equity-Method Affiliates

N/A

2. Non-Consolidated Subsidiaries Accounted for Under the Equity-Method

N/A

3. Material Non-Consolidated Subsidiaries Not Accounted for Under the Equity-Method

N/A

4. Non-Equity-Method Affiliates

N/A

5. Reason Why Some Companies Were Not Classified as Affiliates despite Ichigo Possessing between 20% and 50% of Their Voting Rights

OSMIC Co., Ltd

Reason: The company is not classified as an Affiliate because investment in and transactions with the company do not have a material impact on financial and operational decision-making.

#### C. Fiscal Year of Consolidated Subsidiaries

The fiscal year-ends of consolidated subsidiaries are as follows:

January-end 24 companies
February-end 10 companies
March-end 2 companies
November-end 1 company
December-end 17 companies

For subsidiaries whose fiscal year-ends are in December or January, financial data as of that date have been used. For subsidiaries whose fiscal year-ends are in March and November, provisional financial data (created at a point in time within three-months from March-end) have been used. All necessary adjustments for consolidation have been made with respect to significant transactions which occurred in FY21/2.

## **D.** Accounting Standards

- 1. Valuation of Material Assets
  - a. Other Securities

Securities with market prices Mark-to-market on the last day of the fiscal

year (Valuation difference is reported as a component of shareholders' equity; the cost is calculated using the moving average cost

method.)

Securities without market prices Moving average cost method (The

valuation method for investment

partnerships is noted in 6. (c) Investment

Partnerships.)

b. Derivatives Mark-to-market

c. Real Estate for Sale Cost (however, impair assets whose

profitability declines)

## 2. Depreciation Methods for Material Depreciable Assets

Property, Plant, and Equipment Primarily straight-line method

Useful life Buildings and structures: 7~39 years

Solar power plant equipment: 20 years

## 3. Accounting Standards for Material Allowances

## a. Allowance for Doubtful Accounts

Reserved based on the record of bad debts with respect to ordinary receivables and loans, plus an estimate of uncollectible amounts determined with reference to specific doubtful receivables from customers experiencing financial difficulties.

## b. Allowance for Employee Bonuses

Reserved based on an estimated amount for the current fiscal year.

## 4. Material Hedge Accounting Method

## a. Hedge Accounting Method

In general, Ichigo adopts the deferral hedge accounting method. However, interest rate swaps and interest rate caps that meet the criteria for special treatment are accounted for under the special treatment method.

## b. Hedging Instruments and Hedging Targets

Hedging instruments

Interest rate swaps and interest rate caps

Hedging targets Loans

## c. Hedging Policy

Pursuant to its internal rules, Ichigo hedges against interest rate risks that arise from its business activities.

## d. Evaluation Method of the Effectiveness of Hedges

Ichigo evaluates the effectiveness of hedging activities with reference to the accumulated gain or loss on the hedging instruments and related hedging targets for a period from the commencement of the hedges to the time of evaluation. Interest-rate swaps and interest rate caps accounted for under the special treatment method are omitted from this evaluation.

## 5. Goodwill Amortization Period and Method

Goodwill is amortized on a straight-line basis for a period of 10 to 20 years depending on the specific characteristics of each subsidiary.

## 6. Other Material Matters Related to the Preparation of the Financial Statements

## a. Consumption Tax

For most items, consumption taxes are excluded from the relevant revenue, costs, or expenses.

Non-deductible consumption taxes are generally accounted for as costs in the current fiscal year; however, certain items paid in connection with the acquisition of assets are amortized over 5 years using the straight-line method or are included

in acquisition costs.

## b. Operational Investments

Operational investments are separated from non-operational investments and are accounted for under Operational Securities Investments and Operational Loan Investments within Current Assets. Profits and losses arising from operational investments are accounted for under Operating Profits and Losses.

Although Ichigo may control the decision-making body of investment vehicles or hold significant influence over them by holding shares, shares are held solely for operational investment purposes and Ichigo has no intention of holding them as subsidiaries or affiliates. Therefore, such investment vehicles are excluded from subsidiaries or affiliates.

## c. Investment Partnerships

Ichigo accounts for investments in investment partnerships as Operational Securities Investments. Such investments are recorded at the time the investments are made. Gains and losses distributed from the investment partnerships are recorded as Revenue, and Operational Securities Investments increases or decreases by the same amount. Refunds received from the investment partnerships are credited to Operational Securities Investments.

#### d. Consolidated Tax Treatment

Ichigo qualifies for consolidated tax treatment.

e. Tax Effect Reflecting Transition to Group Aggregate Tax Treatment from Consolidated Tax Treatment

With respect to reporting deferred tax assets and liabilities, accounting items that were subject to change as part of the shift to a group aggregation system and changes in standalone tax rules under the 2020 Tax Reform, Ichigo and certain domestic subsidiaries apply pre-revision tax rules pursuant to the ASBJ Guidance 39, "Tax Accounting With Respect to the Shift from the Tax Consolidation System to Group Aggregation System" (issued on March 31, 2020), and do not apply the rules prescribed under Clause 44 of the Implementation Guidance 28, "Accounting Standards Implementation Guidance for Tax Accounting" (issued on February 16, 2018).

#### E. Additional Information

#### Covid Impact on Operating Conditions and Accounting Estimates

Valuations of Real Estate for Sale and Fixed Assets are calculated based on available information at the time of the compilation of these financial statements. Ichigo has been impacted by the ongoing Covid pandemic, and a significant recovery in its business is not expected during FY22/2. Due to continuing Covid uncertainties, these earnings forecasts are subject to change.

# Reclassification of Fixed Assets to Real Estate for Sale Assets

In FY21/2 Ichigo reclassified Fixed Assets expected to be sold in the short-term to Real Estate for Sale.

	(JPY million)
	FY21/2
	(Feb 28, 2021)
Buildings and structures	411
Depreciation	-208
Buildings and structures (net)	202
Other	8
Depreciation	-8
Other (net)	_
Land	960
Total	1,163

## II. Notes to the Consolidated Balance Sheet

## A. Assets Provided as Collateral and Secured Obligations

Assets Provided as Collateral

Trade notes and accounts receivable Operational loan investments Real estate for sale Current assets – other Buildings and structures Solar power plant equipment Land Buildings under construction Buildings under construction Buildings under construction (reserved for collateral) Property, plant, and equipment — other Leasehold rights Total  JPY 1,324 million JPY 35,507 million JPY 43,441 million JPY 7,392 million JPY 81,397 million JPY 86 million JPY 86 million JPY 3,510 million JPY 1,295 million JPY 1,295 million JPY 1,167 million	Cash and deposits	JPY 2,446 million
Real estate for sale Current assets – other Buildings and structures Solar power plant equipment Land Buildings under construction Buildings under construction Buildings under construction (reserved for collateral) Property, plant, and equipment – other Leasehold rights  JPY 35,507 million JPY 43,441 million JPY 7,392 million JPY 81,397 million JPY 86 million JPY 86 million JPY 3,510 million JPY 1,295 million JPY 1,295 million	Trade notes and accounts receivable	JPY 133 million
Current assets – other  Buildings and structures  Solar power plant equipment  Land  Buildings under construction  Buildings under construction  Buildings under construction (reserved for collateral)  Property, plant, and equipment – other  Leasehold rights  JPY 3 million  JPY 43,441 million  JPY 81,397 million  JPY 86 million  JPY 86 million  JPY 3,510 million  JPY 1,295 million  JPY 1,295 million	Operational loan investments	JPY 1,324 million
Buildings and structures  Solar power plant equipment  Land  Buildings under construction  Buildings under construction (reserved for collateral)  Property, plant, and equipment — other  Leasehold rights  JPY 43,441 million  JPY 81,397 million  JPY 86 million  JPY 3,510 million  JPY 1,295 million  JPY 1,167 million	Real estate for sale	JPY 35,507 million
Solar power plant equipment Land Buildings under construction Buildings under construction (reserved for collateral) Property, plant, and equipment – other Leasehold rights JPY 7,392 million JPY 81,397 million JPY 86 million JPY 3,510 million JPY 1,295 million JPY 1,167 million	Current assets – other	JPY 3 million
Land Buildings under construction Buildings under construction (reserved for collateral) Property, plant, and equipment – other Leasehold rights  JPY 81,397 million JPY 86 million JPY 3,510 million JPY 1,295 million JPY 1,167 million	Buildings and structures	JPY 43,441 million
Buildings under construction  Buildings under construction (reserved for collateral)  Property, plant, and equipment – other  Leasehold rights  JPY 86 million  JPY 3,510 million  JPY 1,295 million  JPY 1,167 million	Solar power plant equipment	JPY 7,392 million
Buildings under construction (reserved for collateral)  Property, plant, and equipment – other  Leasehold rights  JPY 3,510 million  JPY 1,295 million  JPY 1,167 million	Land	JPY 81,397 million
Property, plant, and equipment – other Leasehold rights  JPY 1,295 million JPY 1,167 million	Buildings under construction	JPY 86 million
Leasehold rights JPY 1,167 million	Buildings under construction (reserved for collateral)	JPY 3,510 million
	Property, plant, and equipment – other	JPY 1,295 million
Total JPY 177,707 million	Leasehold rights	JPY 1,167 million
	Total	JPY 177,707 million

Figures shown in Buildings and structures, Solar power plant equipment, and Property, plant, and equipment – other are net amounts.

## **Secured Obligations**

Short-term loans	JPY 2,802 million
Long-term loans (due within one year)	JPY 7,892 million
Long-term loans	JPY 128,189 million
Total	JPY 138,883 million

## **B. Non-Recourse Loans**

Non-recourse loans are borrowings where funds for repayment are limited only to the value of the underlying real estate and profits from such real estate. The lender has no recourse to Ichigo in the event of a failure of payment.

Assets provided as collateral and the related non-recourse loans are as follows:

#### Assets Provided as Collateral

Cash and deposits	JPY 5,974 million
Trade notes and accounts receivable	JPY 168 million
Current assets – other	JPY 2 million
Buildings and structures	JPY 12,500 million
Solar power plant equipment	JPY 12,503 million
Land	JPY 29,582 million
Fixed Assets – other	JPY 19 million
Investment and other assets – other	JPY 353 million_
Total	JPY 61,105 million

Figures shown in Buildings and structures, Solar power plant equipment, and Property, plant, and equipment – other are net amounts.

## Non-Recourse Loans

Long-term non-recourse loans (due within one year)	JPY 1,358 million
Long-term non-recourse loans	JPY 40,974 million
Total	JPY 42,333 million

## C. Deferred Gains (Losses) on Long-Term Interest Rate Hedges

Using interest rate swaps and interest rate caps, Ichigo has significantly reduced its interest rate risk should Japanese interest rates rise. Unrealized gains or losses on these hedges are recorded as a deferred gains (losses) on long-term interest rate hedges.

## D. Overdraft, Loan Commitment, and Term Loan Agreements

To secure funding flexibility and stability, Ichigo has overdraft, loan commitment, and term loan agreements with financial institutions.

Unused balance of the above agreements (as of the end of FY21/2)

Total amount of overdraft, loan commitment, and term loan agreements	JPY 35,069	million
Draw-down amount	JPY 24,652	million
Unused balance	JPY 10,416	million

#### III. Notes to the Consolidated Income Statement

Valuation Gains (Losses) on Derivatives

Using interest rate swaps and interest rate caps, Ichigo has significantly reduced its interest rate risk should Japanese interest rates rise. Any increase (decrease) in the market value of these instruments is recorded as a valuation gains (losses) on derivatives.

## IV. Notes to the Consolidated Statement of Changes in Shareholders' Equity

## A. Type and Number of Shares Issued and Type and Number of Treasury Shares

	Number of shares at the beginning of FY21/2	Increase in shares during FY21/2 <sup>1</sup>	Decrease in shares during FY21/2 <sup>2</sup>	Number of shares at the end of FY21/2
Shares issued				
Common shares	505,368,918	12,100	_	505,381,018
Total	505,368,918	12,100	_	505,381,018
Treasury shares				
Common shares	23,637,400	9,645,800	_	33,283,200
Total	23,637,400	9,645,800	_	33,283,200

<sup>&</sup>lt;sup>1</sup> Increase in shares issued due to employee exercise of stock options: 12,100 shares

<sup>&</sup>lt;sup>2</sup> Increase in treasury shares due to share buyback: 9,645,800 shares

# **B.** Employee Stock Options

		Underlying Number of Shares			Value (as of	
Stock Options	Share Type	March 1, 2020	Increase in FY21/2	Decrease in FY21/2	February 28, 2021	February 28, 2021)
12 <sup>th</sup> stock option issuance	Common shares	383,382	_	383,382	_	_
13 <sup>th</sup> stock option issuance	Common shares	1,255,600	_	74,900	1,180,700	JPY 115 million
14 <sup>th</sup> stock option issuance	Common shares	1,240,200	-	106,500	1,133,700	JPY 214 million
15 <sup>th</sup> stock option issuance	Common shares	1,743,700	-	131,100	1,612,600	JPY 262 million
16 <sup>th</sup> stock option issuance	Common shares	1,692,800	I	129,000	1,563,800	JPY 318 million
17 <sup>th1</sup> stock option issuance	Common shares	1,781,600	I	137,100	1,644,500	JPY 84 million
18 <sup>th1</sup> stock option issuance	Common shares	_	2,000,000	12,000	1,988,000	JPY 12 million
Total	_	8,097,282	2,000,000	973,982	9,123,300	JPY 1,007 million

<sup>&</sup>lt;sup>1</sup> The 17<sup>th</sup> and 18<sup>th</sup> stock option issuances are currently not exercisable, because their exercise dates are in the future.

## C. Dividends

1. Dividends Paid

Ichigo's Board of Directors approved the following dividend on April 16, 2020:

(a) Total Dividend(b) SourceJPY 3,372 millionRetained earnings

(c) Dividend per Share JPY 7

(d) Record Date February 29, 2020 (e) Payment Date May 25, 2020

2. Dividends where the Record Date is in FY21/2, but the Payment Date is in FY22/2

Ichigo's Board of Directors approved the following dividend on April 19, 2021:

(a) Total Dividend(b) SourceJPY 3,304 millionRetained earnings

(c) Dividend per Share JPY 7

(d) Record Date February 28, 2021
(e) Payment Date May 24, 2021

#### V. Notes on Financial Instruments

## A. Matters Concerning Status of Financial Instruments

#### 1. Policies on Financial Instruments

Ichigo funds itself primarily via bank loans and bonds, taking into account Ichigo's asset acquisition and disposition activity. Short-term excess funds are managed in liquid financial instruments such as bank deposits, and short-term working capital is financed via bank loans. Ichigo's policy is to use derivatives only for hedging purposes and not for speculative transactions.

#### 2. Details and Risks of Financial Instruments

Trade notes, accounts receivable, and operational loan investments are operating receivables that are exposed to customer credit risks. Foreign currency-denominated financial instruments in overseas business operations are exposed to currency risks.

Operational securities investments are primarily investments in Japanese and foreign equities, and securities investments primarily take the form of equity and are typically investments in companies with which Ichigo has a business relationship. All of these investments are exposed to issuer credit risk, interest rate risk, and market price fluctuation risk.

Bank loans, bonds, and non-recourse loans are for the purpose of financing investments and capital expenditures, and are expected to be redeemed or repaid within approximately thirty years after the fiscal year-end. Floating-rate loans are exposed to interest rate risk, a part of which is hedged using derivative transactions (e.g. interest rate swaps and interest rate caps). Please refer to (I) Material Matters for Preparation of the Consolidated Financial Statements (D) Accounting Standards, (4) Material Hedge Accounting Method.

## 3. Risk Management of Financial Instruments

## (a) Management of Credit Risk

Operating receivables exist primarily at subsidiaries. Responsible departments monitor the collection status pursuant to the designated procedure for mitigation of collection risk. Other operating receivables arise irregularly, e.g. at the time of investment monetization, and the responsible department determines the execution of the transaction based on the time needed for collection and the credit worthiness of the counterparty and monitors the receivable until it is collected in accordance with the agreement. Ichigo monitors operational securities investments and securities investments with respect to the financial status of the issuers and reviews holding policies, as necessary and appropriate.

## (b) Management of Market Risk

Ichigo uses interest rate swaps and interest rate caps for the purpose of reducing interest rate risk on corporate and non-recourse loans. Ichigo monitors operational securities investments and securities investments which have market risks (e.g. real estate funds) or are denominated in foreign currencies regularly for the impact from changes in market value and currency rates and reviews the holding policies as necessary. Derivative transactions are executed and controlled in the Finance Department in accordance with the designated procedure.

## (c) Management of Liquidity Risk

Ichigo establishes and updates its funding plan as necessary based on new investment and disposition plans set by the responsible departments, and manages liquidity risk by maintaining short-term liquidity.

4. Supplement to Matters Concerning Market Values of Financial Instruments

Market values of financial instruments include prices based on market prices as well as prices calculated based on rational assumptions where market prices are not available. Such prices may fluctuate, since their calculations include variables that can vary based on assumptions.

## **B.** Adjustments to Market Values of Financial Instruments

Amounts recorded on the consolidated balance sheet, corresponding market values, and their differences as of February 28, 2021 are shown below. Items for which it is deemed highly difficult to obtain market values are not included. (See Note 2 on page 28).

	Amount Recorded on Consolidated Balance Sheet	Market Value	Difference
Assets	Bulunce Silver		
(1) Cash and deposits	50,832	50,832	_
(2) Trade notes and accounts receivable	1,382	1,382	_
(3) Operational loan investments	1,324	1,324	_
(4) Securities investments	1,236	1,236	_
(5) Long-term loan receivable <sup>1</sup>	_	_	_
Total Assets	54,776	54,776	_
Liabilities			
(1) Short-term loans	4,879	4,879	_
(2) Bonds (due within one year)	274	274	_
(3) Long-term loans (due within one year)	9,751	9,751	_
(4) Long-term non-recourse loans (due within one year)	1,358	1,358	_
(5) Income taxes payable	573	573	_
(6) Bonds	5,878	5,967	89
(7) Long-term loans	156,890	157,033	142
(8) Long-term non-recourse loans	40,974	41,457	483
Total Liabilities	220,580	221,295	715
Derivative Transactions <sup>2</sup>	-588	-588	_

<sup>&</sup>lt;sup>1</sup> Excluding allowance for doubtful accounts which are recorded separately.

<sup>&</sup>lt;sup>2</sup> The receivables and payables related to derivative transactions are shown as a net amount.

## (Note 1) Calculation Method of Market Value of Financial Instruments and Matters Concerning Securities and Derivatives Transactions

#### Assets

## (1) Cash and Deposits

Carried at book value due to short settlement period.

#### (2) Trade Notes and Accounts Receivable

Carried at book value less allowance for doubtful accounts due to short settlement period and because allowance for doubtful accounts appropriately takes into consideration credit risks.

#### (3) Operational Loan Investments

Carried at book value less allowance for doubtful accounts due to short settlement period and because allowance for doubtful accounts appropriately takes into consideration credit risks.

## (4) Securities Investments

The market values of equities are the last traded exchange price, and bonds are the last-traded exchange price or dealer-indicated price.

## (5) Long-Term Loans

The market values of long-term loans are calculated based on the present value of the total amount of the principal and interest using a discount rate for similar new loans. Certain debts such as loans with default risk are at book value less the estimated doubtful accounts.

#### Liabilities

(1) Short-Term Loans, (2) Bonds due within One Year, (3) Long-Term Loans due within One Year, (4) Long-Term Non-Recourse Loans due within One Year, and

#### (5) Income Tax Payable

Carried at book value due to short settlement period.

#### (6) Bonds

The fair value of bonds issued by Ichigo is calculated based on the current value by applying a discount rate to the total of principal and interest.

## (7) Long-Term Loans, and (8) Long-Term Non-Recourse Loans

Floating-rate borrowings for long-term loans, and long-term non-recourse loans are carried at book value because their book values closely track their market values. Partial floating-rate long-term loans and long-term non-recourse loans are subject to the special accounting treatment of interest rate swaps, and their market values are calculated by taking the present value of their principal and interest along with the corresponding interest rate swap, using a discount rate for similar new loans.

The market values of fixed-rate loans are calculated based on the present value of the total amount of principal and interest using a discount rate for similar new loans.

#### **Derivative Transactions**

The market values of derivative transactions are the prices presented by financial institutions. The market value of interest rate swaps under special treatment is included in long-term loans and long-term non-recourse loans since it is accounted for with the instrument it hedges.

(Note 2) Financial Instruments for which it is Difficult to Obtain Market Values (JPY million)

Classification	Amount Recorded in Consolidated Balance Sheet
(1) Operational Securities Investments <sup>1</sup>	470
(2) Securities Investments <sup>1</sup>	3,835
(3) Long-term Security Deposits Received	7,795

<sup>&</sup>lt;sup>1</sup> Excluding allowance for doubtful accounts which are recorded separately

- (1) Operational Securities Investments are foreign non-listed bonds and Japanese real estate funds that don't have market prices, and are not subject to market value disclosures.
- (2) Securities Investments are investment in Japanese non-listed bonds and equities that don't have market prices and whose future cash flow cannot be easily estimated, and are not subject to market value disclosures.
- (3) Long-term Security Deposits Received which are security deposits received from tenants of rental properties are not subject to market value disclosures because they are not priced in the market and it is difficult to estimate future cash flow because the actual period of deposit is not known.

## VI. Notes on Leased Real Estate Not Currently Held for Sale

## A. Income from Leased Real Estate Not Currently Held for Sale

Ichigo and some of its consolidated subsidiaries own leased real estate mainly in the Tokyo Metropolitan area that are not currently held for sale. Income on this leased real estate in FY21/2 was JPY 4,229 million (rental revenue is recorded in Revenue and the cost of lease is recorded in Costs of Goods Sold). Gains on sales of real estate were JPY 720 million (recorded as extraordinary gains) and impairment losses were JPY 27 million (recorded as extraordinary losses).

## B. Market Value of Leased Real Estate Not Currently Held for Sale

Book Value on Consolidated Balance Sheet <sup>1</sup>			Market Value
Mar 1, 2020	Mar 1, 2020 Increase/Decrease <sup>2</sup> Feb 28, 2021		as of Feb 28, 2021 <sup>3</sup>
178,906	5,823	184,729	233,932

<sup>&</sup>lt;sup>1</sup> Book Value on Consolidated Balance Sheet = Acquisition Cost – (Cumulative Depreciation + Cumulative Impairment Loss)

<sup>&</sup>lt;sup>2</sup> The main components of the increase for the fiscal year is JPY 9,818 million due to the acquisition of real estate and JPY 2,538 million from Capital Expenditures. The main components of the decrease for the fiscal year is JPY 3,106 million of Depreciation, JPY 2,073 million resulting from asset sales, and JPY 1,163 million transferred to Real Estate for Sale due to a change in the purpose of ownership.

<sup>&</sup>lt;sup>3</sup> Market value as of February 28, 2021 is based upon third-party real estate appraisals and calculated by Ichigo using reasonable indices reflecting market prices.

## VII. Per Share Data

Net Assets per Share

Net Income per Share

Net Income per Share (fully diluted)

JPY 209.81

JPY 10.48

JPY -

Note: Ichigo had no dilutive common shares. Therefore, diluted net income per share information has not been disclosed.

## **VIII. Material Subsequent Events**

N/A

## **Notes to the Parent Financial Statements**

## I. Material Accounting Policies

#### A. Valuation Method for Securities

1. Shares in subsidiaries and affiliates Moving average cost method

2. Other securities

Securities with market prices Mark-to-market on the last day of the fiscal

year (Valuation difference is reported as a component of shareholders' equity; the cost is calculated using the moving average cost

method.)

Securities without market prices Moving average cost method (Valuation

method for investment partnerships is noted in (F) Other Material Matters Related to the Preparation of the Financial Statements

(3) Investment Partnerships.)

3. Derivatives Mark-to-market

4. Real estate for sale Cost (however, impair assets whose

profitability declines)

## **B.** Depreciation Method for Fixed Assets

1. Property, Plant, and Equipment Primarily straight-line method

Useful life Buildings and Structures: 8~39 years

2. Intangible Assets Straight-line method

Useful life Software: 5 years

#### C. Amortization of Deferred Assets

Issuance cost of shares: Full amount is recorded as cost.

## D. Accounting Standards for Allowances

Allowance for doubtful accounts

Reserved based on the record of bad debts with respect to ordinary receivables and loans, plus an estimate of uncollectible amounts determined with reference to specific doubtful receivables from customers experiencing financial difficulties.

## E. Hedge Accounting Method

## 1. Hedge Accounting Method

In general, Ichigo adopts the deferral hedge accounting method. However, interest rate swaps that meet the criteria for special treatment are accounted for under the special treatment method.

## 2. Hedging Instruments and Hedging Targets

Hedging instruments Interest rate swaps

Hedging targets Loans

## 3. Hedging Policy

Pursuant to its internal rules, Ichigo hedges against interest rate risks that arise from its business activities.

## 4. Evaluation of Hedge Effectiveness

Ichigo evaluates the effectiveness of hedging activities with reference to the accumulated gain or loss on the hedging instruments and related hedging targets for a period from the commencement of the hedges to the time of evaluation. Interestrate swaps accounted for under the special treatment method are omitted from this evaluation.

## F. Other Material Matters Related to the Preparation of the Financial Statements

## 1. Consumption Tax

Consumption taxes are excluded from the relevant revenue, costs or expenses. Non-deductible consumption taxes are generally accounted for as costs in the current fiscal year; however, certain items paid in connection with the acquisition of assets are amortized over 5 years using the straight-line method.

## 2. Operational Investments

Operational investments are separated from non-operational investments and are accounted for under Operational Securities Investments and Operational Loan Investments within Current Assets. Profits and losses arising from operational investments are accounted for under Operating Profits and Losses.

Although Ichigo may control the decision-making body of investment vehicles or hold significant influence over them by holding shares, shares are held solely for operational investment purposes and Ichigo has no intention of holding them as subsidiaries or affiliates. Therefore, such investment vehicles are excluded from subsidiaries or affiliates.

## 3. Investment Partnerships

Ichigo accounts for investments in investment partnerships as Operational Securities Investments or Investment Securities in Other Affiliates. Such investments are recorded at the time the investments are made. Gains and losses distributed from the investment partnerships are recorded as Revenue, and the corresponding balance sheet item increases or decreases by the same amount. Refunds received from the investment partnerships are credited to the corresponding balance sheet item.

## 4. Consolidated Tax Treatment

Ichigo qualifies for consolidated tax treatment.

# 5. Tax Effect Reflecting Transition to Group Aggregate Tax Treatment from Consolidated Tax Treatment

With respect to reporting deferred tax assets and liabilities, accounting items that were subject to change as part of the shift to a group aggregation system and changes in standalone tax rules under the 2020 Tax Reform, Ichigo applies prerevision tax rules pursuant to the ASBJ Guidance 39, "Tax Accounting With Respect to the Shift from the Tax Consolidation System to Group Aggregation System" (issued on March 31, 2020), and do not apply the rules prescribed under Clause 44 of the Implementation Guidance 28, "Accounting Standards Implementation Guidance for Tax Accounting" (issued on February 16, 2018).

#### G. Additional Information

## Covid Impact on Operating Conditions and Accounting Estimates

Valuations of Real Estate for Sale and Fixed Assets are calculated based on available information at the time of the compilation of these financial statements. Ichigo has been impacted by the ongoing Covid pandemic, and a significant recovery in its business is not expected during FY22/2. Due to continuing Covid uncertainties, these earnings forecasts are subject to change.

#### II. Notes to the Balance Sheet

## A. Assets Provided as Collateral and Secured Obligations

Assets provided as collateral

Cash and deposits	JPY 41 million
Buildings and structures	JPY 1,871 million
Land	JPY 3,661 million
Property, plant, and equipment – other	JPY 13 million
Shares of affiliated companies	JPY 1 million
Long-term loans to affiliates	JPY 1,399 million
Total	JPY 6,989 million

Figures in Buildings and structures and Property, plant, and equipment – other are net amounts.

## Secured obligations

Short-term loans	JPY 2,650 million
Long-term loans (due within one year)	JPY 100 million
Long-term loans	JPY 925 million
Total	JPY 3,675 million

# **B.** Contingent Liabilities

Ichigo is guaranteeing the following subsidiaries' loans from financial institutions:

Ichigo Estate Co., Ltd.	JPY 38,513 million
Ichigo ECO Energy Co., Ltd.	JPY 11,535 million
Ichigo Real Estate Services Fukuoka Co, Ltd.	JPY 10,147 million
Ichigo Land Shinchiku Co., Ltd.	JPY 3,515 million
Ichigo Owners Co., Ltd.	JPY 6,402 million
Centro Co., Ltd.	JPY 465 million
Storage Plus Corp.	JPY 1,088 million
Hakata Hotels Inc.	JPY 42 million
Getter LAB Inc.	JPY 297 million
GK Daiba Jisho	JPY 8,000 million
GK Chouan	JPY 2,139 million
GK Gyoutatsu	JPY 546 million
GK Azabu Juban Jisho	JPY 610 million
GK Kawabata Holdings	JPY 3,221 million
GK Nakasu Holdings	JPY 2,296 million
GK Cosmos	JPY 1,559 million
GK ACZ	JPY 5,390 million
GK Ichigo Yubetsu Barou ECO Power Plant GK	JPY 185 million
Ichigo Toyokoro Sasadamachi ECO Power Plant GK	JPY 103 million
Ichigo Betsukai Kawakamicho ECO Power Plant GK	JPY 148 million
Ichigo Akkeshi Shirahama ECO Power Plant GK	JPY 137 million
Ichigo Yonago Izumi ECO Power Plant GK	JPY 486 million
Sera Aomizu Ushinoro ECO Power Plant GK	JPY 396 million
Ichigo Hamanaka Bokujo ECO Power Plant GK	JPY 979 million
Ichigo Toki Oroshicho ECO Power Plant GK	JPY 273 million
Ichigo Toride Shimotakai ECO Power Plant GK	JPY 279 million
Ichigo Kijo Takajo ECO Power Plant GK	JPY 179 million
Total	JPY 98,943 million

## C. Affiliate Receivables and Payables (excluding items separately indicated)

Short-term receivables from affiliates	JPY 707 million
Short-term payables to affiliates	JPY 48 million
Long-term payables to affiliates	JPY 44 million

## D. Deferred Gains (Losses) on Long-Term Interest Rate Hedges

Using interest rate swaps and caps, Ichigo has significantly reduced its interest rate risk should Japanese interest rates rise. Any unrealized gains (losses) on these hedges is recorded as a deferred gains (losses) on long-term interest rate hedges.

#### III. Income Statement

#### A. Transactions with affiliates

**Operational Transactions** 

Revenue	JPY 6,469 million
Operating expenses	JPY 32 million
Non-Operational Transactions	JPY 656 million

## B. Mark-to-market gains (losses) on long-term interest rate hedges

Using interest rate swaps and interest rate caps, Ichigo has significantly reduced its interest rate risk should Japanese interest rates rise. Any increase (decrease) in the market value is recorded as a mark-to-market gains (losses) on long-term interest rate hedges.

## IV. Statement of Changes in Shareholders' Equity

Type and Number of Treasury Shares

Common shares 33,283,200 shares

#### V. Taxes

## **Breakdown of Deferred Tax Assets and Liabilities**

#### **Deferred Tax Assets**

Net Deferred Tax Assets

Accrued business taxes	JPY 29 million
Surplus for provision of allowance for doubtful accounts	JPY 70 million
Valuation loss on securities investments	JPY 121 million
Valuation loss on investments in real estate	JPY 1,770 million
Valuation loss on securities of affiliates	JPY 575 million
Deferred gains (losses) on long-term interest rate hedges	JPY 163 million
Other	JPY 231 million
Sub-total	JPY 2,962 million
Allowance for valuation	-JPY 2,678 million
Deferred Tax Assets Total	JPY 283 million
Deferred Tax Liabilities	
Valuation gain on other securities	-JPY 48 million
Business taxes receivable	-JPY 54 million
Deferred Tax Liabilities Total	-JPY 102 million

JPY 180 million

# VI. Related Party Transactions

Affiliation	Name	Voting Rights Held by Ichigo	Nature of Relationship	Transaction	Transaction Amount		Balance Outstanding
	Ichigo Estate Co., Ltd.	100%	Service contract	Lending <sup>1</sup>	9,080	Short-term loans to affiliates	12,755
						Long-term loans to affiliates	22,240
				Interest	328	Current assets – other	67
				received		Current liabilities – other	_
Subsidiary				Provision of credit guarantee <sup>2</sup>	38,513	_	_
				Receipt of credit guarantee <sup>7,8</sup>	1,603	_	_
				Receipt of credit guarantee and collateral <sup>4,5</sup>	1,556	-	_
				Receipt of credit guarantee and collateral <sup>5</sup>	6,304	-	-
Subsidiary	Ichigo ECO Energy Co., Ltd.		Service contract	Lending <sup>1</sup>	_	Short-term loans to affiliates	1,784
				Interest received	29	Current assets – other	5
				Provision of credit guarantee <sup>2</sup>	11,535	_	_

	1		ı	1	ı		
Affiliation	Name	Voting Rights Held by Ichigo	Nature of Relationship	Transaction	Transaction Amount	Account	Balance Outstanding
	Ichigo Real	100%	Service contract	Lending <sup>1</sup>	4,538	Short-term loans to affiliates	3,800
						loans to affiliates	6,822
				Interest received	89	Current assets - other	13
Subsidiary	Estate Services Fukuoka Co., Ltd.			Provision of credit guarantee <sup>2</sup>	10,147	-	_
				Receipt of credit guarantee and collateral <sup>4,5</sup>	1,386		_
				Receipt of credit guarantee and collateral <sup>5</sup>	4,436		_
Subsidiary	Ichigo Land Shinchiku Co., Ltd.	100%	Service contract	Lending <sup>1</sup>	_	Short-term loans to affiliates	2,660
				Provision of credit guarantee <sup>2</sup>	3,515	_	_
				Interest received	25	Current assets - other	8
	Ichigo Owners Co., Ltd.	100%	Service contract	Lending <sup>1</sup> 18,216	18 216	Short-term loans to affiliates	9,350
					Long-term loans to affiliates	5,652	
Subsidiary				Interest received	126	Current assets – other	24
				Provision of credit guarantee <sup>2</sup>	6,402	-	_
				Receipt of credit guarantee and collateral <sup>5</sup>	5,221		_
Subsidiary	GK Daiba Jisho	$0^9$	TK Equity	Provision of credit guarantee <sup>2</sup>	8,000	_	_
				Receipt of credit guarantee fee	2	Advances received	13

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Affiliation	Name	Voting Rights Held by Ichigo	Nature of Relationship	Transaction	Transaction Amount	Account	Balance Outstanding
Subsidiary	GK Kawabata Holdings	09	TK Equity	Provision of credit guarantee <sup>2</sup>	3,221	_	_
Substant				Receipt of credit guarantee fee	1	Advances received	5
Subsidiary	GK Nakasu Holdings	09	TK Equity	Provision of credit guarantee <sup>2</sup>	2,296	_	_
Substantialy				Receipt of credit guarantee fee	_	Advances received	4
Subsidiary	GK Chouan	09	TK Equity	Provision of credit guaranteel <sup>2</sup>	2,139	_	_
C.1. '1'	GK ACZ	$0_{\delta}$	TK Equity	Provision of credit guarantee <sup>2</sup>	5,390	_	_
Subsidiary				Receipt of credit guarantee fee	1	Advances received	12
	GK Shinsaibashi Jisho	09	TK Equity	Payment of credit guarantee fee to guarantor		Prepaid expenses	2
Subsidiary					2	Investment and other assets – other	16
				Receipt of credit guarantee and collateral <sup>4,5</sup>	2.057	_	
		09	TK Equity	Payment of credit guarantee fee to guarantor	2	Prepaid expenses	2
Subsidiary	GK Sunrise					Investment and other assets – other	16
				Receipt of credit guarantee and collateral <sup>4,5</sup>	2,457	_	-
Subsidiary	GK SA3	$0_{\delta}$	TK Equity	Additional investment associated with refinancing		Marketable securities of other affiliates	1,339

Affiliation	Name	Voting Rights Held by Ichigo	Nature of Relationship	Transaction	Transaction Amount	Account	Balance Outstanding
Subsidiary	GK LIFT2	100	Lending Interest Received	Lending <sup>1</sup>	10,000	Long-term loans to affiliates	10,000
				Interest received	20	Current assets – other	20
Subsidiary	Hakata Hotels Inc.	100% (Indirectly held)	Service contract	Receipt of credit guarantee <sup>7</sup>	2,650	-	_
Subsidiary	GK Kichijoji Holdings	09	TK Equity	Payment of credit guarantee fee to guarantor	1	Prepaid expenses	1
				Receipt of collateral <sup>3,6</sup>	3,689	Investment and other assets – other	7
Subsidiary	GK Akihabara Jisho	09		Payment of credit guarantee fee to guarantor	_	Prepaid expenses	_
				Receipt of collateral <sup>3,6</sup>	2,796	Investment and other assets – other	5

<sup>&</sup>lt;sup>1</sup> The interest rate on loans from Ichigo to affiliates is based upon Ichigo's actual borrowing costs, with due consideration to the particular circumstances of the affiliates.

<sup>&</sup>lt;sup>2</sup> Ichigo has provided credit guarantees to banks on loans to the subsidiary.

<sup>&</sup>lt;sup>3</sup> The subsidiary has received collateral from Ichigo for loans from banks.

<sup>&</sup>lt;sup>4</sup> Ichigo has received collateral from its subsidiaries for a loan of JPY 7,458 million from banks.

<sup>&</sup>lt;sup>5</sup> The subsidiary has received both guarantees and collateral from Ichigo for the loans from banks.

<sup>&</sup>lt;sup>6</sup> Ichigo has received collateral from its subsidiaries for a loan of JPY 6,485 million from banks.

<sup>&</sup>lt;sup>7</sup> Ichigo has provided credit guarantees to banks on loans to the subsidiary.

<sup>&</sup>lt;sup>8</sup> Ichigo has received credit guarantees and collateral from its subsidiaries for a loan of JPY 1,603 million from banks.

<sup>&</sup>lt;sup>9</sup> Although Ichigo holds 0% of the voting rights, its wholly-owned subsidiary holds 100% of managerial authority over the investment partnership (aka TK or Tokumei Kumiai). However, the entity is considered to be Ichigo's subsidiary, because Ichigo has adopted the accounting standard "Practical Solutions on Application of Control Criteria and Influence Criteria to Investment Partnerships" (Accounting Standards Board of Japan Practical Issues Task Force No. 20, March 25, 2011).

<sup>&</sup>lt;sup>10</sup> The above amounts do not include consumption tax and other taxes. However, the amounts recorded on the balance sheet do include consumption tax and other taxes.

## XIII. Per Share Data

Net Assets per Share	JPY	167.82
Net Income per Share	JPY	3.39
Net Income per Share (fully diluted)	JPY	_

Note: Ichigo had no dilutive common shares. Therefore, diluted net income per share information has not been disclosed.

## **IX. Material Subsequent Events**

N/A