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February 21, 2024

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Changes in Officers and Organization

Ichigo decided today on the following changes to its officers and organization, effective April 1, 2024.

Statutory Executive Officers (Effective April 1, 2024)

| Name | New Position | Current Position |
|---------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------|
| Scott Callon | Chairman & Representative Statutory Executive Officer (Overall Management) | Unchanged |
| Takuma Hasegawa | President & Representative Statutory Executive Officer (Overall Management) | Unchanged |
| Akira Yamanouchi | Vice Chairman | Unchanged |
| Minoru Ishihara | Executive Vice President & Statutory Executive Officer (Sustainable Infrastructure Business) COO | Unchanged |
| Eri Murai | Senior Executive Managing Director (Effective March 1, 2024) & Statutory Executive Officer (Corporate Operations) President, Ichigo University | Executive Managing Director & Statutory Executive Officer (HR) President, Ichigo University |
| Takeyuki Yoshimatsu | Executive Managing Director & Statutory Executive Officer (Communications) | Executive Managing Director & Statutory Executive Officer (Corporate Operations) |
| Takanori Sakamatsu | Executive Managing Director (Effective March 1, 2024) & Statutory Executive Officer (Finance) | Senior Statutory Executive Officer (Finance) |
| Kazunori Kurita | Senior Statutory Executive Officer (Sustainable Engineering) | Unchanged |
| Ryutaro Yamamoto | Senior Statutory Executive Officer (Business Management) | _ |

| Name | New Position | Current Position |
|-----------------|-----------------------------------------------------------------------------------------------|--------------------------------------------------------------------------|
| Takashi Ohigawa | Senior Statutory Executive Officer (HR) Deputy Head of Corporate Operations Division | Senior Statutory Executive Officer (HR) Deputy Head of HR Division |
| Yasutoyo Senda | Statutory Executive Officer (Audit) | Unchanged |
| Kenji Tanaka | Statutory Executive Officer (Sustainable Infrastructure Business, DX Acceleration) | Unchanged |
| Hiroaki Fujii | Statutory Executive Officer (Administration, Risk Management, Compliance) | Statutory Executive Officer (Corporate Design, Risk Management) |
| Naoko Furukawa | Statutory Executive Officer (Accounting & Business Planning) | _ |

Corporate Reorganization (Effective April 1, 2024)

Ichigo is streamlining its organization and functions to deepen Ichigo's management capabilities and drive the achievement of Ichigo's long-term sustainability goals set forth in its <u>Ichigo 2030</u> vision.

Overview

Ichigo is consolidating its administrative and HR functions within a Corporate Operations Division, and newly establishing a Business Management Group within the Division to strengthen Ichigo's management capabilities. Ichigo is also strengthening its branding activities to support its growth as a sustainable infrastructure company.

Details

– The Cross Innovation Group will be dissolved and its functions integrated into Ichigo Estate (Effective March 1, 2024).

Within the Hotel Business Division, the KNOT Group will be dissolved and its functions integrated into the Hotel Operations Group (Effective March 1, 2024).
The HR Division will be merged into the Corporate Operations Division and a Business Management Group will be newly established within the Division.

- The Corporate Design Group will be renamed the Administration Group.

- A Communications Division will be newly established.

Organization Chart (As of April 1, 2024)

